

### EARNINGS PRESENTATION

Q4-FY20/ FY20







#### FY20 Business Mix (Revenue Share %)

Shelf Life Solutions (54%) : Includes Anti-oxidants, Blends and Additives

arrav of sectors.

- Performance Chemicals (24%): Includes Specialty Chemicals
- Aroma Chemicals (20%): Includes Vanillin and Ethyl Vanillin

#### Manufacturing Facilities, R&D Centres and Application Labs



**R&D** Centres at Tarapur(India) and Ravenna (Italy)

and the world's 3<sup>rd</sup> largest producer of Vanillin.

fine chemical business from Camlin Ltd., is a vertically integrated company

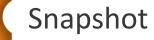
engaged in research, development, manufacturing, commercializing and

marketing of specialty chemicals and blends, which are used in a wide

Application Labs in India, Brazil, North America, Italy and Mexico



\* Excluding Other Income & Foreign Exchange Fluctuation Gain/ (Loss) *#Including non controlling interest* 





One of the few vertically and backward integrated players	Leading Manufacturers of Antioxidants in the world with more than 30 years of experience	3 <sup>rd</sup> largest producer of Vanillin in the world
Serving more than 80 countries with over 100 products	Preferred Partner for manufacturing customized products	Strategic move to start blends which have higher margins
5 Manufacturing Facilities, 2 R&D Centres and 5 Application Labs	Global expertise, local solutions	Strong management team with experienced industry professionals

### About the Company

- In 2006, Camlin Fine Sciences Limited (CFS) was formed after de-merging (mirror shareholding) the fine chemical business from Camlin Ltd.
- The Company has over 30 years of experience providing innovative solutions with a competitive advantage in fine sciences.
- CFS is a vertically integrated company, engaged in research, development, manufacturing, commercializing and marketing of specialty chemicals and blends, which are used in a wide array of sectors.
  - Food, feed, animal and pet nutrition •
  - Flavours & Fragrance
  - o Pharma

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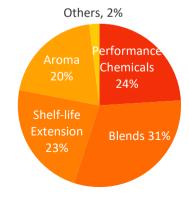
• Agro Chemicals

- Petro chemicals
  - Dyes and Pigments
- Polymers
- o Bio Diesel
- CFS categorizes their business into 3 different verticals based on their product portfolio, namely: Shelf-Life Solutions (which include anti-oxidants, its blends and additives), Performance chemicals and Aroma Chemicals.
- CFS has subsidiaries in Mexico, North America, China, Europe and Brazil serving in more than 80 countries with more than 100 products and over 1,000 satisfied customers.
- CFS markets its products in Europe, Asia Pacific (including India), North Africa, Middle East, South, Central and North America.

#### Total Operational Revenue (INR Mn)



#### FY20 Operational Revenue Breakup









### Q4-FY20/FY20 FINANCIAL OVERVIEW

### FY20 / Q4-FY20 Financial & Operational Highlights



#### Q4-FY20 Financial Highlights (Standalone):

- Turnover: INR 1,395 Mn
- EBITDA: INR 139 Mn
- EBITDA Margin : 9.96%
- Adjusted EBITDA\*: INR 139 Mn
- **PBT:** INR 198 Mn
- PAT: INR 165 Mn
- **PAT Margins:** 11.83%

#### FY20 Financial Highlights (Standalone):

- Turnover: INR 5,798 Mn
- EBITDA: INR 597 Mn
- EBITDA Margin : 10.30%
- Adjusted EBITDA\*: INR 597 Mn
- **PBT:** INR 413 Mn
- **PAT:** INR 307 Mn
- **PAT Margins:** 5.29%

#### Key Highlights:

#### Standalone

- Q4-FY20 Other income includes foreign exchange gain of INR 130 mn
- FY20 Other Income includes foreign exchange gain of INR 183 mn.

#### Consolidated

• Gross margins improved due to better product mix and yield improvements.

#### Q4-FY20 Financial Highlights (Consolidated):

- Turnover: INR 2,929 Mn
- EBITDA: INR 343 Mn
- EBITDA Margin: 11.71%
- Adjusted EBITDA\*: INR 343 Mn
- **PBT:** INR 127 Mn
- PAT: INR 21 Mn
- PAT Margins: 0.72%

#### FY20 Financial Highlights (Consolidated):

- Turnover: INR 10,491 Mn
- **EBITDA:** INR 1,307 Mn
- EBITDA Margin: 12.46%
- Adjusted EBITDA\*: 1,307 Mn
- **PBT:** INR 582 Mn
- PAT: INR 298 Mn
- PAT Margins: 2.84%



### Covid Update



#### **Preparedness:**

- Plan drawn with safety of employees being the main concern
- Corporate office braced for WFH on March 17, 2020
- All critical staff was equipped with facility to WFH with laptops, connectivity, etc.
- IT department was ready with the plan for efficient and safe working

#### **Efficient Execution :**

- Banking operations were handled remotely but smoothly
- Logistic operations handled forwarding and receiving efficiently
- Procurement activity quickly geared for changed environment
- Manufacturing activity gained normalcy inspite of teething trouble of labour and material safety was paramount

#### Productive usage of idle time

- Employees encouraged to use spare time to gain knowledge through webinars and training programs
- Technical teams have arranged webinars for our global customers
- Digital Platform being efficiently used for daily meetings and other interactions

#### Complete team effort with complete involvement of the top management

#### No salary deductions of the employees





- All manufacturing plants
  - Operational at optimal capacities but there are persisting constraints of labour and supply chain.
- Vanillin Manufacturing in China
  - Plant was shut for New Year from January 24 to February 1, 2020.
  - Shutdown extended due declaration of lockdown by local audhtorities on 31<sup>st</sup> January
  - Plant restarted on 24th February Unit is running at 60% capacity currently.
- Tarapur manufacturing Unit in India
  - Plant was shut down on March 24, 2020.
  - Approval from local authorities on March 27, 2020 to restart being manufacturing essential products
  - Re-started operations on April 1, 2020.
- Corporate Office
  - At 50% manpower attendance as on March 17, 2020.
  - Complete shutdown from March 20, 2020 and consequently employees started Work from Home.
  - Application Lab re-started on May 14, 2020.



### Covid Update



- Diphenol manufacturing unit in Italy
  - Plant has remained operational with a record capacity utilization in March 2020 of almost 100%
- Blends manufacturing in Brazil & Mexico
  - Operating at optimal capacities no shutdown at manufacturing facilities
  - Corporate Offices remain under shutdown and Personnel working from Home
- Unit in USA
  - Laboratory running
  - Corporate Office remains under shutdown and Personnel working from Home
- Dahej Diphenol Unit
  - Refer Dahej Update



### Q4-FY20 Standalone Income Statement (Ind-AS)



Income Statement (Mn)	Q4-FY20	Q4-FY19	Y-o-Y	Q3-FY20	Q-o-Q
Operational Revenue	1,395	1,715	(18.7)%	1,532	(8.9)%
Total Expenses	1,256	1,629	(22.9)%	1,392	(9.8)%
Operational EBITDA	139	86	61.6%	140	(0.7)%
Operational EBITDA Margins (%)	9.96%	5.01%	495 Bps	9.14%	82 Bps
Adjusted EBITDA*	139	123	13.0%	141	(1.4)%
Adjusted EBITDA Margins(%)	9.96%	7.17%	279 Bps	9.20%	(76) Bps
Other Income	157	18	NA	28	NA
Depreciation	30	22	36.4%	26	15.4%
Finance Cost	68	52	30.8%	69	(1.4)%
РВТ	198	30	NA	73	NA
Тах	33	3	NA	26	26.9%
Profit After tax	165	27	NA	47	NA
PAT Margins (%)	11.83%	1.57%	1026 Bps	3.07%	876 Bps
Other Comprehensive Income	4	1	NA	(3)	NA
Total Comprehensive Income	169	28	NA	44	NA
Diluted EPS (INR)	1.36	0.22	NA	0.39	NA

### FY20 Standalone Income Statement (Ind-AS)



Income Statement (Mn)	FY20	FY19	Y-o-Y
Operational Revenue	5,798	5,481	5.8%
Total Expenses	5,201	5,182	0.4%
Operational EBITDA	597	299	99.7%
Operational EBITDA Margins (%)	10.30%	5.46%	484 Bps
Adjusted EBITDA*	597	299	82.0%
Adjusted EBITDA Margins(%)	10.30%	5.46%	484 Bps
Other Income	241	137	75.9%
Depreciation	113	91	24.2%
Finance Cost	281	203	38.4%
Exceptional Items	31	-	NA
РВТ	413	142	NA
Тах	106	35	NA
Profit After tax	307	107	NA
PAT Margins (%)	5.29%	1.95%	334 Bps
Other Comprehensive Income	(3)	(3)	NA
Total Comprehensive Income	304	104	NA
Diluted EPS (INR)	2.53	0.88	NA



## Q4-FY20 Consolidated Income Statement (Ind-AS)



Income Statement (INR Mn)	Q4-FY20	Q4-FY19	Y-o-Y	Q3-FY20	Q-o-Q
Operational Revenue	2,929	2,680	9.3%	2,739	6.9%
Total Expenses	2,586	2,512	2.9%	2,444	5.8%
Operational EBITDA	343	168	NA	295	16.3%
Operational EBITDA Margins (%)	11.71%	6.27%	544 Bps	10.77%	94 Bps
Adjusted EBITDA*	343	214	60.28%	296	15.88%
Adjusted EBITDA Margins (%)	11.71%	7.99%	372 Bps	10.81%	90 Bps
Other Income	28	46	(39.1)%	7	NA
Depreciation	92	73	26.3%	84	9.5%
Finance Cost	152	73	NA	75	NA
Share of profit/ loss of associate	-	(1)	NA	-	NA
РВТ	127	67	89.6%	143	(11.2)%
Tax	106	4	NA	105	1.0%
Profit After Tax	21	63	(66.7)%	38	(44.7)%
PAT Margins (%)	0.72%	2.35%	(163) Bps	1.39%	(67) Bps
Other Comprehensive Income	45	31	45.2%	24	87.5%
Total Comprehensive Income	66	94	(29.8)%	62	6.5%
Diluted EPS (INR)	0.22	0.60	(63.3)%	0.42	(47.6)%

### **FY20** Consolidated Income Statement (Ind-AS)



Income Statement (INR Mn)	FY20	FY19	Ү-о-Ү
Operational Revenue	10,492	8,922	17.6%
Total Expenses	9,185	8,235	11.5%
Operational EBITDA	1,307	687	90.2%
Operational EBITDA Margins (%)	12.46%	7.70%	476 Bps
Adjusted EBITDA*	1307	697	87.5%
Adjusted EBITDA Margins (%)	12.46%	7.81%	465 Bps
Other Income	34	138	(75.4)%
Depreciation	328	290	13.1%
Finance Cost	431	367	17.4%
Share of profit/ loss of associate	-	(1)	NA
PBT	582	167	NA
Тах	284	137	NA
Profit After Tax	298	30	NA
PAT Margins (%)	2.84%	0.34%	250 Bps
Other Comprehensive Income	13	5	NA
Total Comprehensive Income	311	35	NA
Diluted EPS (INR)	2.5	0.05	NA



### **COUNTRY OVERVIEW**





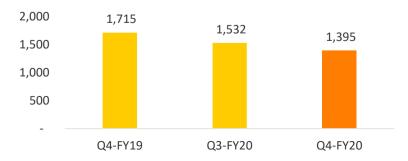
- R&D Centre at Tarapur that has developed many new Diphenol-downstream products
- Shelf Life Solutions Development, Testing and Applications Lab at Mumbai that works on testing food formulations and blends for the food, pet food and animal nutrition industries
- Provides technical expertise and support for shelf life solutions and aroma ingredients to the various laboratories of CFS located globally





#### **Operational Revenue (INR Mn)**





### Update on Dahej Project

#### Camlin Fine Sciences Bringing science to everyday life

#### Work / Activities completed

- Mechanical completion of the Plant done successfully in January 2020.
- Trial Runs commenced on January 30, 2020.
- Lockdown due to pandemic on March 24, 2020
- Closure due to Lockdown impacted trial runs.
- The plant restarted on April 11, 2020, however operations were impacted due to labour availability
- Blast in adjoining plant of Yashashvi Chemicals forced shut down of Dahej plant on June 3, 2020. Restart is planned and will be done in a few days.
- Loss / damage due to the blast is estimated at INR 4-5 crores. This amount is insured.

#### **Time line**

Commercial production expected in Q2/FY 2021.





- Acquire 65% stake in Dresen Quimica SAPI De CV, Mexico in May 2016
- Primarily manufactures Blends and Additives
- Key customer segments: Oil, Poultry, Diary, Rendering, Aqua, Pet food, Swine, Vitamin Pre-mix
- Total Market size is ~USD 200 Mn and CFS Mexico enjoys an overall market share of ~15% giving enough growth opportunities
- CFS Antioxidantes De Mexico S.A.de C.V, the holding company has been reversed merged with effect from February 1, 2019 into Dresen Quimica S.A.P.I de C.V, Mexico

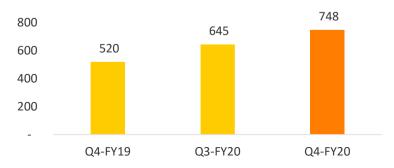




Total

#### **Operational Revenue (INR Mn)**









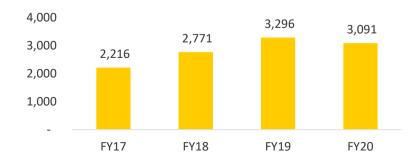
#### Performance Chemicals

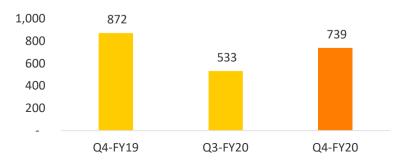
- Acquired the manufacturing facility at Ravenna, Italy in 2011, which provides captive requirements of key raw materials i.e. Hydroquinone and Catechol
- Capacity utilization achieved at 95% in FY19
- Considerable growth in EBITDA Margins & Profits due to favourable prices and better yields





#### **Operational Revenue (INR Mn)**









#### **Shelf Life Solutions**

- Formed in 2013 for Blends and the production started in 2015
- Has an application lab in Indaiatuba Brazil for customizing blends for Shelf-life Extension Solutions
- Handles distribution of bulk antioxidants and vanillin. •

Manufacturing Capacity / Year

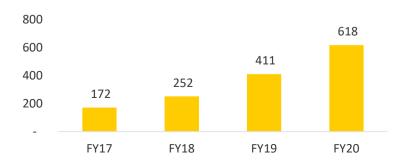
6,000 MT

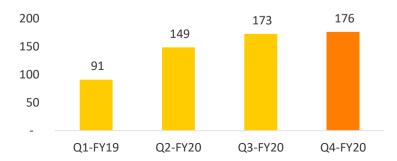
- Key customer segments: Oil, Poultry, Diary, Rendering, Agua, Pet food, Swine, Vitamin Pre-mix and Bio Diesel
- Dedicated facility for animal feed and pet food additives. ۲
- Revenue will continue to grow due to launch of new products in animal nutrition and better penetration of markets



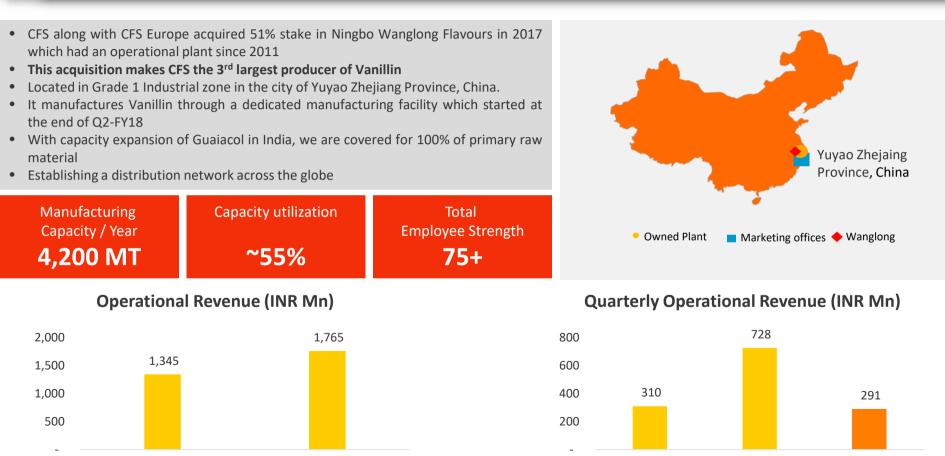
## 🚺 Indaiatuba, Brazil Chile Outsourced Manufacturing Facilities A Blending Facility

#### **Operational Revenue (INR Mn)**









Q4-FY19

Q3-FY20

Q4-FY20

FY19

FY20



### **CFS North America**



#### Shelf Life Solutions

Formed in October 2015 as a wholly owned subsidiary

#### **Market focus**

- Food Bulk oils (synthetic antioxidants), Meat & poultry (natural antioxidants)
- **Pet food** Rendering for pet food (natural antioxidants), Rendering for animal feed (synthetic antioxidants)

**Total Employee Strength** 

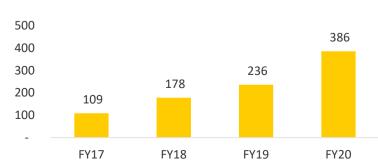
10+

- Animal feed Antioxidants, Mould Inhibitors, Gut Health Probiotics, Others
- Has launched new products in natural anti-oxidants and animal nutrition
- Built a strong diversified portfolio of 40+ products

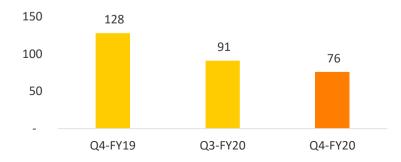
**Total Number of Customers** 



## 15+



### Operational Revenue (INR Mn)







### **HISTORICAL FINANCIAL OVERVIEW**

### Historical Standalone Income Statement



Particulars (INR Mn)	FY18	FY19	FY20
Operational Income	4,050	5,481	5,798
Total Expenses	3,996	5,182	5,201
EBITDA	54	299	597
EBITDA Margin	1.33%	5.46%	10.30%
Depreciation	91	91	113
Finance Cost	236	203	281
Other Income	92	137	241
Impairment Losses	-	-	31
РВТ	(181)	142	413
Тах	(39)	35	106
Profit After Tax	(142)	107	307
PAT Margin	NA	1.95%	5.29%
Other Comprehensive Income	1	(3)	(3)
Total Comprehensive Income	(141)	104	304
Diluted EPS (INR per share)	(1.63)	0.88	2.53

### Standalone Balance Sheet



Particulars (INR Mn)	FY19	FY20	Particulars (INR Mn)	FY19	FY20
EQUITY	3,474	3,768	Non-Current Assets	2,733	3,802
a) Equity Share Capital	121	121	a) Property, Plant and Equipment	789	686
b) Other Equity	3,353	3,647	b) Capital Work In Progress	523	1,742
c) Non-Controlling Interest	-	-	c) Right-Of-Use Assets	-	246
			d) Investment Property	21	21
LIABILITIES	1,149	1,240	e) Other Intangible Assets	6	4
Non-Current Liabilities			f) Intangible Assets under Development	161	240
Financial Liabilities			g) Financial Assets		
a) Borrowings	1,111	1,130	(i) Investments	657	740
b) Lease Liabilities	-	50	(ii) Loans	288	36
b) Provisions	24	28	(iii) Other Financial Assets		-
c) Deferred Tax Liabilities (Net)	-	21	h) Deferred tax assets (Net)	12	-
d) Other Non-Current Liabilities	14	11	i) Income Tax Assets	36	33
			j) Other Non-Current assets	240	54
Current Liabilities	3,187	3,905	Current Assets	5,075	5,112
a) Financial Liabilities			a) Inventories	1,093	972
(i) Borrowings	1,990	2,184	4 b) Financial Assets		
(ii) Trade Payables	1,059	1,330	(i) Investments	33	-
(iii) Other Financial Liabilities	115	250	(ii) Trade Receivables	2,619	3,235
(iv) Lease Liabilities	-	10	(iii) Cash and Cash Equivalents	189	7
b) Other Current Liabilities	15	61	(iv) Other Bank balances	502	124
c) Provisions	3	4	(v) Loans	159	301
d) Current Tax Liabilities (Net)	3	66	(vi) Other financial assets	221	235
			c) Other Current Assets	259	237
			d) Asset held for Sale		
<b>GRAND TOTAL - EQUITIES &amp; LIABILITES</b>	7,808	8,913	GRAND TOTAL – ASSETS	7,808	8,913

### Historical Consolidated Income Statement



PARTICULARS (INR Mn)	FY18	FY19	FY20
Operational Income	7,228	8,922	10,491
Total Expenses	7,073	8,235	9,184
EBITDA	155	687	1,307
EBITDA Margin	2.14%	7.70%	12.46%
Depreciation	267	290	328
Finance Cost	284	367	431
Other Income	86	138	34
Income from Associate	2	(1)	-
РВТ	(308)	167	582
Тах	(68)	137	284
Profit After Tax	(240)	30	298
PAT Margin	-	0.34%	2.84%
Other Comprehensive Income	124	5	13
Total Comprehensive Income	(116)	35	311
Diluted EPS (INR per share)	(3.01)	0.05	2.5

### **Consolidated Balance Sheet**



PARTICULARS (INR Mn)	FY19	FY20	PARTICULARS (INR Mn)	FY19	FY20
EQUITY	4,303	4,601	Non-Current Assets	4,143	5,591
a) Equity Share Capital	121	121	a) Property, Plant and Equipment	2,055	2,034
b) Other Equity	3,588	3,910	b) Capital Work In Progress	573	1,761
c) Non-Controlling Interest	594	570	c) Right-Of-Use Assets	-	338
			d) Investment Property	21	21
			e) Goodwill	444	444
LIABILITIES			f) Other Intangible Assets	205	221
Non-Current Liabilities	1,961	2,261	g) Intangible Assets under Development	17	27
Financial Liabilities			g) Investment in Associate	1	1
a) Borrowings	1,936	2,115	i) Financial Assets		
b) Lease Liabilities	-	97	(i) Investments	71	72
c) Provisions	24	28	(ii) Loans	111	123
d) Deferred Tax Liabilities (Net)	1	21	j) Deferred tax assets (Net)	412	407
			k) Income Tax Assets	74	66
			I) Other Non-Current assets	159	76
Current Liabilities	4,604	5,478	Current Assets	6,725	6,749
a) Financial Liabilities			a) Inventories	2,854	2,981
(i) Borrowings	2,443	2,781	b) Financial Assets		
(ii) Trade Payables	1,646	1,737	(i) Investments	33	-
(iii) Lease liabilities	-	33	(ii) Trade Receivables	2,093	2,528
(iii) Other Financial Liabilities	366	672	(iii) Cash and Cash Equivalents	532	524
b)Other Current Liabilities	73	110	(iv) Other Bank balances	502	124
c) Provisions	71	79	(v) Loans	31	11
d)Current Tax Liabilities (Net)	5	66	(vi) Other financial assets	108	117
			c) Other Current Assets	572	464
GRAND TOTAL - EQUITIES & LIABILITES	10,868	12,340	GRAND TOTAL – ASSETS	10,868	12,340

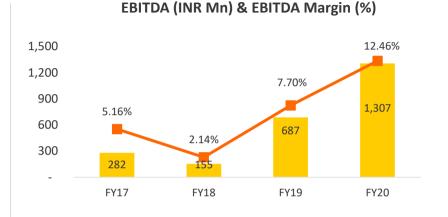


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FY18

#### **Operational Revenue (INR Mn)**



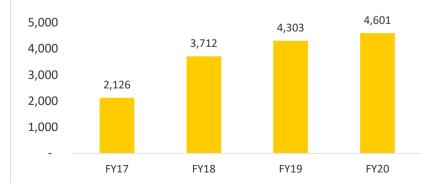
Net Debt to Equity

FY19

FY20







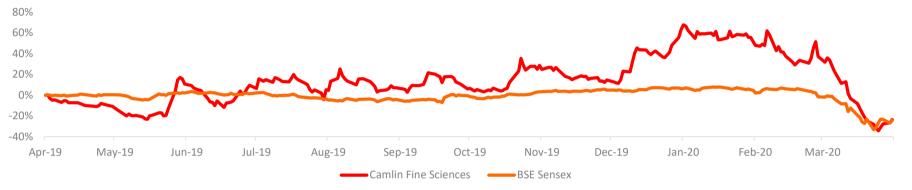
\*As per I-GAAP

FY17



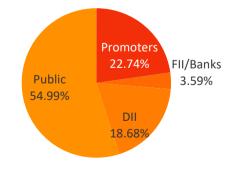


#### Share Price Data as on 31<sup>st</sup> March, 2020



Price Data (31 <sup>st</sup> March, 2020)	INR
Face Value	1.00
Market Price	39.4
52 Week H/L	89.9/33.4
Market Cap (Mn)	4,777.4
Equity Shares Outstanding (Mn)	121.2
1 Year Avg Trading Volume ('000)	442.2

Shareholding Pattern as on 31<sup>st</sup> March, 2020







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Bringing science to everyday life

# **Thank You**